



Meeting: Community Safety Partnership
Date: 27 September 2017
Report Title: Community Safety Strategy, Knife Crime and MOPAC co-commissioning
Report of: Ian Kershaw, Client and Commissioning Manger (Community Safety, Enforcement and Waste)

1. Purpose of the report

- 1.1 To seek approval to the extension of the current Community Safety Strategy;
- 1.2 To agree an approach to a knife crime action plan; and
- 1.3 To provide an update on recent submissions under MOPAC's co-commissioning fund.

2. State link(s) with Other Plan Priorities and actions and /or other Strategies:

- 2.1 Haringey's Corporate Plan includes priorities around addressing the prevention and reduction of crime, the fear of crime, the harm caused by drugs and alcohol; anti-social behaviour and reducing re-offending. These remain top priorities for residents as evidenced by customer feedback form recent surveys

3. Recommendations

- 3.1 That board members agree to extend the current Community Safety Strategy until 2018 and align the emerging Strategy with the new Borough Plan;
- 3.2 That board members agree the approach to a knife crime action plan for the borough;
- 3.3 To note the progress of bids to MOPAC's co-commissioning fund.

4. Introduction / Background

- 4.1 This paper sets out the high level aims of the emerging Community Safety Strategy, areas to be developed and next steps. In particular, it explains:

- An arrangement to extend the current Community Safety Strategy to 2018 in order to align the new Strategy with the emerging Borough Plan;
- Steps to co-produce a local knife crime action plan; and
- Progress in respect of MOPACs co-commissioning arrangements.

5. Background

- 5.1 Community Safety Partnerships are required under the Crime and Disorder Act to put in place an annual strategic assessment and strategy.
- 5.2 The current Community Safety Strategy was drafted to run to 2017. Partners have been working to refresh the strategy to cover 2018-2022. This has been



informed by an annual strategic assessment and a range of partner workshops and bilateral meetings.

- 5.3 There has always been an issue between the fit of single agency plans and partnership ones. The new Borough Plan will be a Partnership Plan and so presents an opportunity for stronger alignment with the Community Safety Strategy.
- 5.4 The existing and new strategies are under-pinned by action plans. These will also be partnership documents. There is a desire that these are genuinely co-produced and nowhere is this more apparent than for the issue of serious youth violence and knife crime. The Mayor of London has published his Knife Crime Strategy and this provides a framework within which any local action plan can sit.
- 5.5 Community Safety historically received a specific government grant. With the establishment of Mayor's Office for Policing and Crime (MOPAC), and Crime Commissioners this grant was redirected in London to MOPAC. The grant had then been passported to individual boroughs, however MOPAC has now top sliced this grant by one third and retained it for co-commissioned projects across London. This means a consequent reduction in locally commissioned work however there is also opportunity for Haringey to draw in resource via newly co-commissioned projects.

6. Strategy

- 6.1 The emerging Community Safety Strategy aims to improve the quality of life in the borough by addressing the following outcomes arising out of local and national and regional drivers:

Outcome One	Violence - Reduce high harm crimes
Outcome Two	Vulnerability - All forms of Violence Against Women and Girls
Outcome Three	Exploitation - Prevent (Tackling Radicalisation and Extremism)
Outcome Four	Increased Public Confidence
Outcome Five	Victims - Reduce the number of repeat victims
Outcome Six	Reduce reoffending

- 6.2 These refer back to and build on outcomes from the previous strategy to:

- Rebuild and improve public confidence in policing and maintaining community safety;

- Prevent and minimise gang-related activity and victimisation;
- Break the cycle of domestic and gender-based abuse by working in partnership to promote healthy and safe relationships;
- Reduce re-offending with a focus on 16 – 24 year olds;
- Prevent and reduce acquisitive crime and anti-social behaviour (to include residential burglary, personal robbery, vehicle crime, fraud and theft); and
- Deliver the PREVENT strategy in Haringey.

6.3 As might be expected there is strong continuity between the current strategy and the emerging strategy in terms of high level outcomes. The key issues in an authority area are relatively constant. There is scope to further refine these areas to ensure alignment with the emerging Borough Plan, regional Mayoral strategies and other local partnership plans.

6.4 Critically it is intended that each area is supported by a detailed action plan refreshed annually. These plans should address the areas in which a partnership approach can deliver significant difference over and above the action of single agencies.

7. Knife Crime

7.1 Given the profile of knife crime across the borough, work will commence on a co-produced knife crime action plan. This will build on and complement the significant work that is already going ahead including education, youth justice, policing and voluntary sector activity.

8. Timing

8.1 It had been intended that the new Community Safety Strategy be agreed in 2017 however given agreement over the new partnership approach to the Borough Plan, it would be preferable to continue with the current Community Safety Strategy until 2018. The current Strategy can be extended to 2018 and the emerging Strategy be brought forward alongside and as a subset of the Borough Plan. There is little risk to this as the emerging strategy has a strong continuity with the previous one. Partners will continue to deliver together in the agreed areas.

8.3 One area where a more advanced timetable would be beneficial is with respect to knife crime and serious youth violence. To be of greatest value and impact it is recommended that the Haringey local action plan be a fully co-produced and partnership plan. Partners include the formal Community Safety Partnership members, voluntary sector and community stakeholders. Co-production is a recognised approach in both community safety and social care, whereby clients (in this case victims and perpetrators and those at risk of becoming victims and perpetrators) are actively engaged and involved in the action planning formulation.



8.4 The co-produced plan would be developed during the autumn with workshops and engagement taking place in October 2017.

9. Co-commissioning

9.1 Haringey officers (from community safety, children's services and public health) have engaged with and helped develop expressions of interest (EOI) for co-commissioned projects. There were four themes open for EOIs:

- Sexual Violence
- Youth Offending
- Child Sexual Exploitation and
- Female Offending.

9.2 Expressions of interest (EOIs) were submitted in August 17. Haringey formally supported 6 EOIs across the four strands. It will also be possible to be included in other EOIs which we haven't formally supported. £10 million is available for tranche 1 proposals and £58 million of proposals were submitted to MOPAC. A decision on which EOIs will be invited to progress to full development stage is expected in October and they will be asked to submit a fully developed proposal. MOPAC will determine which are successful during November and funding will be awarded from January with contract mobilisation from April 2018. A further tranche covering Older People and Hate Crime will be released for bidding in 2018.

10. Next Steps

10.1 Work will begin on a new annual strategic assessment in October and conclude in January 2018. This will inform the Community Strategy as it comes forward aligned with the new Borough Plan.

10.2 The CSP is also asked to establish a small Steering Group for the knife crime action plan. Project outcomes will be:

10.3 To deliver a co-produce action plan covering partnership interventions to:

- Educate
- Prevent
- Offer early intervention
- Offer Targeted support
- Deter
- Disrupt and
- Detect

knife crime in Haringey.

10.4 Resources required include:



- A steering group of delegates from CSP members and relevant partners/stakeholders;
- An independently facilitated community workshop event;
- Specialist engagement with young people across the borough generally and targeted;
- Project support from the Council's Corporate Policy Team;
- A budget estimated at £5,000 for consultation/co-production;
- Project management from the Council's Client & Commissioning (Community Safety);
- Project board comprising Head of Community Safety and Enforcement, Assistant Director Strategy and Communication, Interim Director for Commercial and Operations.

10.5 Timing of tasks includes:

- September: endorsement of project from CSP; initial policy framework established (links with Mayor's Plan, Policing Plan, Youth Justice Plan etc.); appointment of provider(s) to undertake co-production with at risk groups and community workshops;
- October: engagement with at-risk groups, community workshop, initial findings from annual strategic assessment considered;
- November: formal report back from providers incorporated into action plan; consultation on draft plan;
- December: agreement of plan and delivery commences.

10.6 Officers will continue to engage with the development phase of the MOPAC co-commissioning process with a view to maximising the benefit of the regional and sub-regional proposals to Haringey. As these are clarified they will be incorporated into the Community Strategy and its constituent action plans.